Press release
08/04/2026

Evolution of the governance of Dalkia

After nearly 10 years at the helm of Dalkia, **Sylvie JEHANNO** has been called to take on new responsibilities within the EDF Group.

The group would like to thank **Sylvie** and her teams for the significant work they have accomplished, notably enabling Dalkia to become the leading district heating network operator in France (with 340 out of 1,040 networks) and winning the Paris tender; doubling in size and expanding its international footprint (United Kingdom, Poland, the Middle East and United States); successfully driving its digital transformation; and establishing itself as a key and committed player in the decarbonisation of buildings and industry.

At the same time, a new strategic cycle is beginning for Dalkia in the context of the EDF Group's strong ambition to accelerate the electrification of energy uses.

In this context, EDF is proposing the implementation of a new governance structure for its subsidiary. Subject to approval by the Board of Directors on **September 16, 2026**, with immediate effect on that date, the following appointments will be proposed:

- **Béatrice BIGOIS**, Group Senior Executive Vice-President, Customers & Energy Services, as **Chairwoman of Dalkia's Board of Directors**;
- **Lionel ZECRI**, as **Managing Director** of the company.

Supporting customers in the electrification of their energy uses is a major pillar of the EDF Group's strategy. Over the coming months, Dalkia's leadership team will implement a new strategic plan aimed at advancing this ambition.

About EDF
A key player in the energy transition, the EDF Group is an integrated energy provider active across the entire value chain: generation, distribution, trading, energy sales, and energy services. A global leader in low carbon energy, with a production of 515 TWh that is 95% decarbonised and a carbon intensity of 26.5 gCO_2/kWh in 2025, the Group has developed a diversified production mix based mainly on nuclear and renewable energies (including hydropower). EDF invests in new technologies to support the energy transition. Its corporate purpose is to build a CO_2 neutral energy future that reconciles environmental protection, well being, and development through electricity and innovative services and solutions. The Group supplies energy and services to around 41 million customers (1) and generated €113.3 billion in revenue in 2025.
(1) The customer portfolio includes recurring electricity, gas, and services contracts

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