

# ANNUAL RESULTS 2012



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#### Table of contents

2012 highlights and major focus for 2013

2012 results

2013 outlook



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## 2012 highlights: Strong operating results

Greater overall output thanks to a diversified mix, unparalleled in the world

- Excellent nuclear performance in the UK and sharp rise in hydropower, partially offsetting lower nuclear output in France
  - □ Nuclear output in France: -16.2 TWh vs. 2011 (-3.8%)
  - □ Nuclear output in the UK: +4.2 TWh vs. 2011 (+7.5%)
  - Hydropower France: +7.7 TWh (+28.7%)
- Robust growth in renewable energies: record commissioning (+1,550 MW)

Increase in investments

- Net investments<sup>(1)</sup>: €11.8bn in 2012
  - □ France: €8.1bn
    - Networks: €3.0bn, i.e. +13% vs. 2011
    - Nuclear maintenance: €2.7bn, i.e. +32% vs. 2011

+12%



#### Developments underpinning the future of EDF

Improving the financial structure

- CSPE: agreement on recovering deficits and allocation to dedicated assets
  - □ 100% of eligible nuclear provisions covered by dedicated assets as early as 2013
- Ongoing debt management: successful hybrid bond issuance in EUR, USD and GBP

Industrial and responsible priorities

- Edison: finalising the takeover of Edison
  - □ Favourable arbitration of gas contracts
- Competencies: over 6,000 new hires in 2012, including 2,000 positions created



#### 2012 key figures

Strong operating performance

Sales: €72,729m

EBITDA: €16,084m

+5.8%<sup>(1)</sup>

+4.6%(1)

Net income growth

Net income excluding non-recurring

items: €4,216m

Net income - Group share: €3,316m

+16.9%

+5.3%

Solid financial structure

Net financial debt/EBITDA: 2.4x<sup>(2)</sup>



<sup>(1)</sup> Organic growth at constant scope and exchange rates

## 2012 financial objectives delivered

Objectives	Actual
EBITDA <sup>(1)</sup> growth 4-6%	+4.6%
Net financial debt/EBITDA less than 2.5	2.4x <sup>(2)</sup>
Dividend at least stable: €1.15/share	€1.25/share <sup>(3)</sup>

eDF

<sup>(1)</sup> Organic growth at constant scope and exchange rates

<sup>(2)</sup> Pro-forma after allocation of the CSPE deficit to dedicated assets on 13 February 2013 and subtraction of €2.4bn from dedicated assets portfolio, enabling 100% coverage of the EDF nuclear liabilities that are eligible for dedicated assets

<sup>(3)</sup> Remaining €0.68/share after payment of an interim dividend of €0.57 on 17 December 2012, with option of payment in new EDF shares for an amount of €0.10 on the remaining dividend to be paid

#### Our ambition for 2013

Financial objectives



- EBITDA growth excluding Edison<sup>(1)</sup>: 0-3%
- Launch of Spark: €1bn savings plan
- Net financial debt/EBITDA: 2–2.5x
- Payout ratio of 55%-65% net income excluding non-recurring items

Investments



- Industrial capacity
  - □ €12bn<sup>(2)</sup>
  - □ Nuclear output in France: 410-415 TWh



- Employment
  - □ 6,000 new hires, including 2,000 positions created



#### 2013: a decisive year

France

Economic equation of energy transition

United Kingdom

**Nuclear New Build** 



# Making the right decision on Nuclear New Build in the UK

#### Major progress on the Hinkley Point C project in 2012

Main phases accomplished leading to investment decision

#### By EDF

- Negotiations with the main suppliers of Hinkley Point C
- Strengthened organisation implemented
- Hinkley Point C site "Shovel ready"
- Agreement with the local authorities

#### By the UK government and regulators

- Certification by the nuclear safety authority
  - of EDF's organisation for building and operating the HPC site (Nuclear Site License)
  - of the design of the EPR (Design Acceptance Certificate)
- Recommendation for the building permit (official decision expected before 19 March)
- Publication of the Energy law and vote upon second reading

#### Objective:

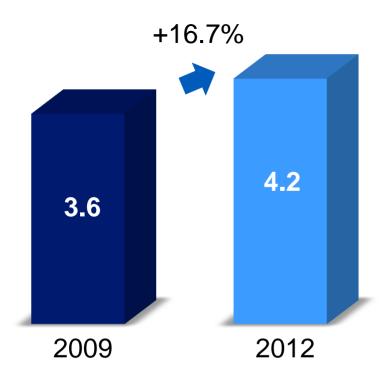
- □ Commercial close: conclude negotiations on the CfD<sup>(1)</sup> before end-Q1 2013
- □ Financial close: make an investment decision as soon as possible after the commercial close



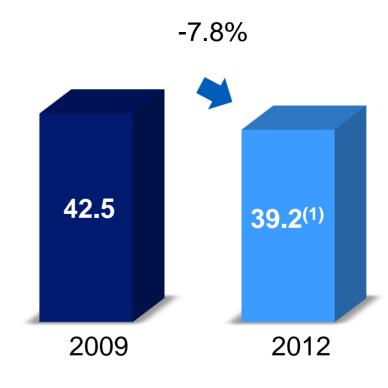
#### Strengthening financial solidity since 2009

In billions of euros

#### **Net income excluding non-recurring items**



#### **Net financial debt**





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## 2012 key figures

<b>2011</b> <sup>(1)</sup>	2012	∆%
65,307	72,729	11.4%
14,939	16,084	7.7%
3,148	3,316	5.3%
3,607	4,216	16.9%
31/12/2011	31/12/2012(3)	
33.3	39.2	
2.2	2.4	
	65,307 14,939 3,148 3,607 31/12/2011	65,307 72,729 14,939 16,084  3,148 3,316 3,607 4,216  31/12/2011 31/12/2012 <sup>(3)</sup> 33.3 39.2



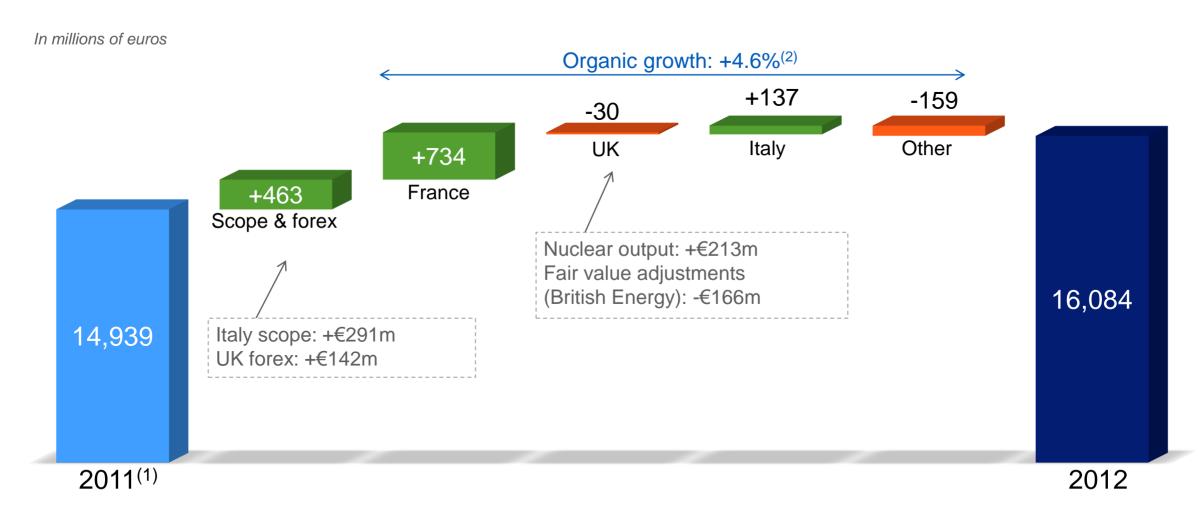
<sup>(1)</sup> Data restated for the impact of the IAS 19 option (SoRIE method)

4.6%(2)

<sup>(2)</sup> Organic growth at constant scope and exchange rates

<sup>(3)</sup> Pro-forma after allocation of the CSPE deficit to dedicated assets on 13 February 2013 and subtraction of €2.4bn from dedicated assets portfolio, enabling 100% coverage of the EDF nuclear liabilities that are eligible for dedicated assets

## Organic EBITDA growth in line with 2012 targets





<sup>(1)</sup> Data restated for the impact of the IAS 19 option (SoRIE method)

# Growth in EBIT excluding non-recurring items: 7.6%

In millions of euros	<b>2011</b> <sup>(1)</sup>	2012	$\Delta$ %
EBITDA	14,939	16,084	7.7%
Volatility related to the application of IAS 39	(116)	(69)	
Amortisation/depreciation expenses and provisions for renewal	(6,506)	(7,013)	
Impairment and other operating income and expenses	135	(757)	
EBIT	8,452	8,245	-2.4%
EBIT excluding non-recurring items <sup>(3)</sup>	8,433	9,071	7.6%

eDF

4.6%(2)

<sup>(1)</sup> Data restated for the impact of the IAS 19 option (SoRIE method)

<sup>(2)</sup> Organic growth at constant scope and exchange rates

<sup>(3)</sup> EBIT excluding non-recurring items = EBITDA – Amortisation/depreciation expenses and provisions for renewal

# Growth in net income excluding non-recurring items exceeds target

Net income excluding non-recurring items	3,607	4,216	16.9%
Excluding: Non-recurring items	(459)	(900)	
Net income – Group share	3,148	3,316	5.3%
Net income from minority interests	239	241	0.8%
Share of net income from associates	51	260	<b>x</b> 5
Income tax	(1,336)	(1,586)	18.7%
Financial income o/w CSPE income in 2012	(3,780)	(3,362)	-11.1%
EBIT	8,452	8,245	-2.4%
In millions of euros	<b>2011</b> <sup>(1)</sup>	2012	$\Delta$ %

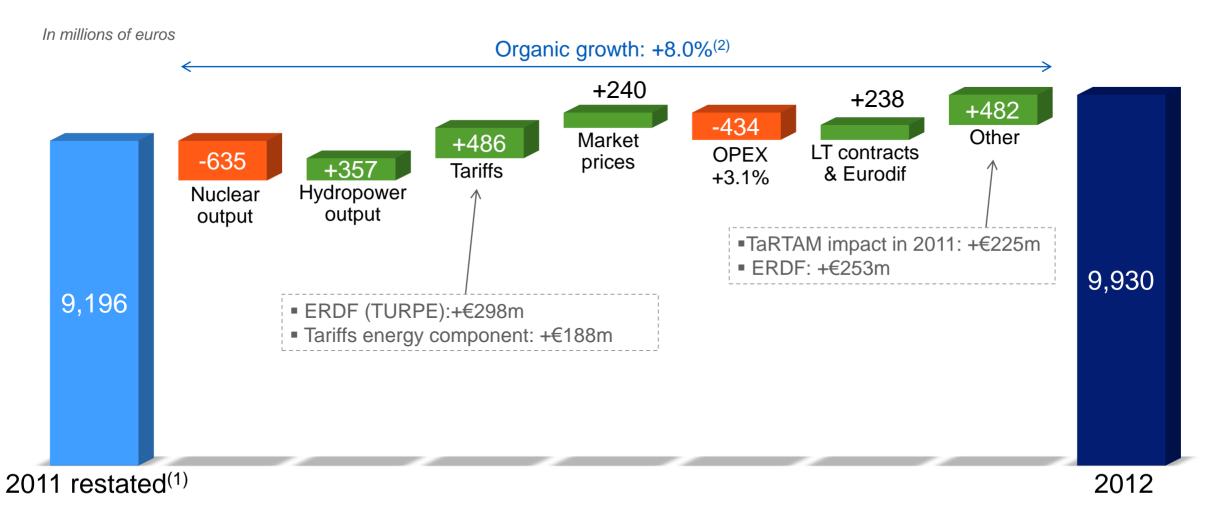


## Non-recurring items net of tax

In millions of euros	2011 <sup>(1)</sup>	2012
ERDF – impact of the re-estimation of the lifespan of certain assets on the renewal provision	266	102
CENG impairment (United States)	-	(396)
Takeover of Edison	-	(58)
Alpiq impairment	(320)	(248)
Other	(347)	(256)
Volatility related to the application of IAS 39	(58)	(44)
Total non-recurring items net of tax	(459)	(900)



# EBITDA France marked by lower nuclear output and control over OPEX

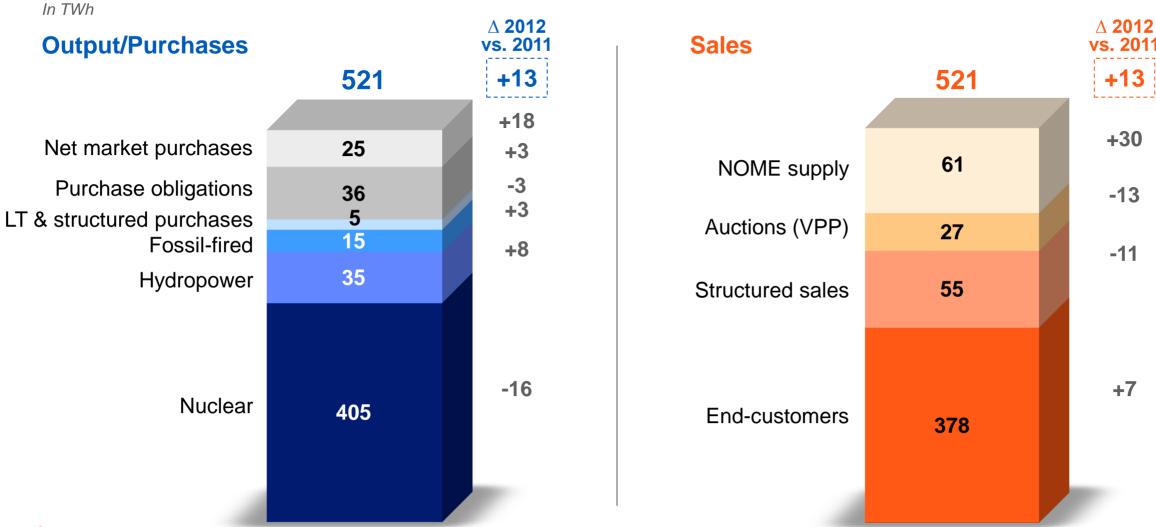




(1) Data restated for the impact of the IAS 19 option (SoRIE method)

(2) Organic growth at constant scope and exchange rates

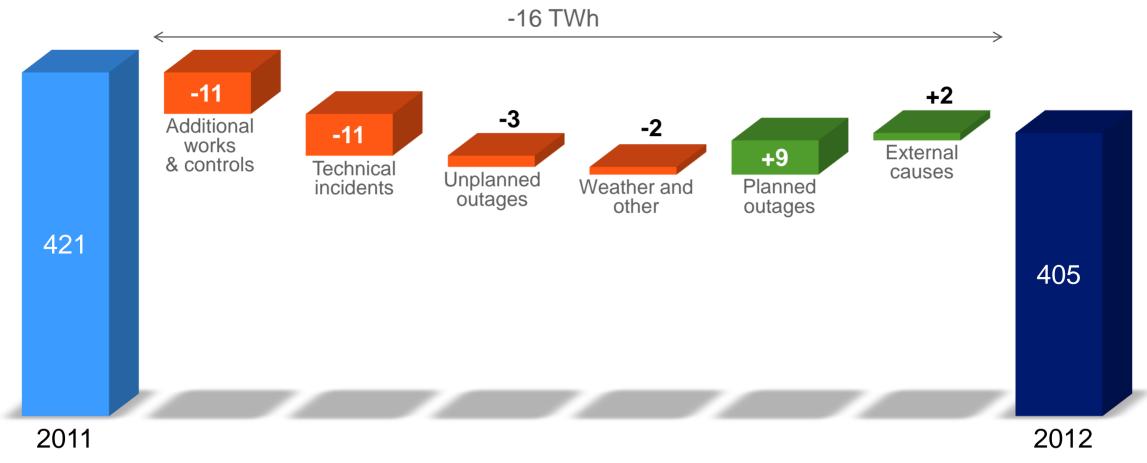
## France: upstream/downstream electricity balance in 2012





# Nuclear output: increase in outage extensions, but control of unplanned outages remains strong

In TWh





## Nuclear output: 2012 and 2013 marked by long outages

# 2012: increase in outage extensions but good control of unplanned outages

- Number of unplanned outages close to decade lows due to programme for replacing major components
- Increase in outage extensions due to
  - additional works and controls (particularly on tranches of the N4 series)
  - technical incidents

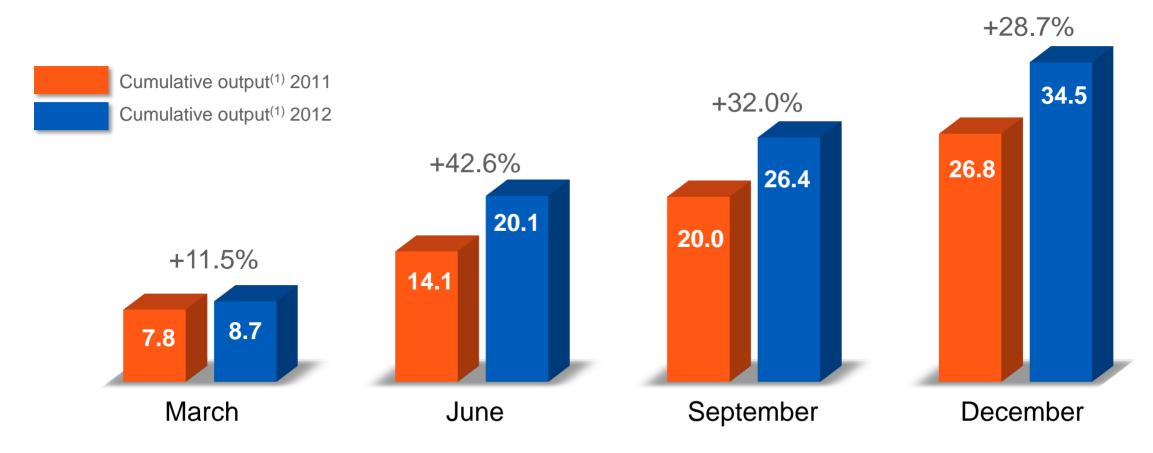
# 2013: control of the duration of outages, an operating performance lever

- Continuing the programme for replacing major components
- Reinforcement of the management of outage durations
  - Stabilisation of preventative maintenance during outages
  - Improvement in quality of preparation and execution of maintenance
  - Reinforcement of control of restart operations
- Busier outage programme than in 2012 (seven 10-year inspections vs. six in 2012)



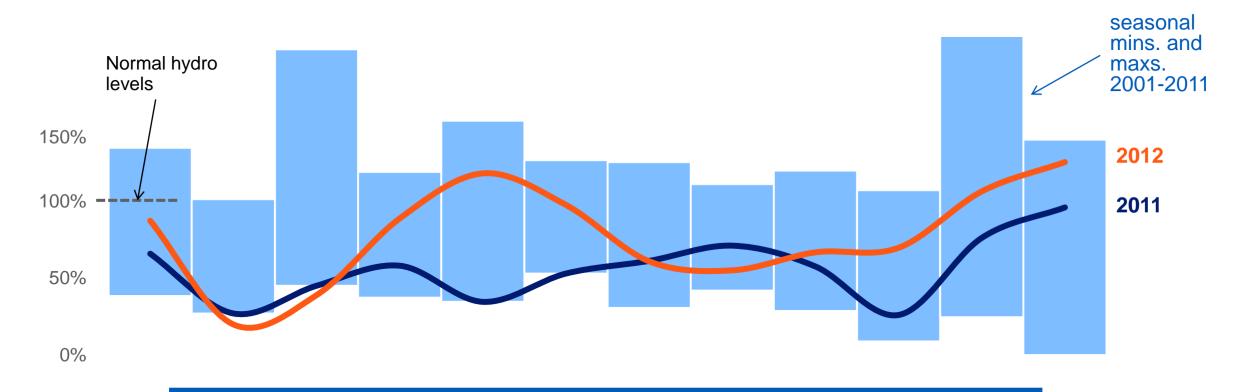
## France: hydropower output returning to normal

In TWh





# Hydro conditions return to normal in 2012 after a particularly poor 2011



Hydro reservoir levels return to their historical averages



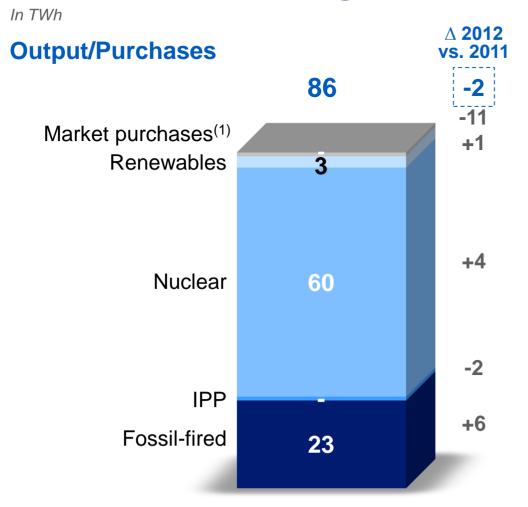
# United Kingdom: nuclear output of 60 TWh highest in seven years

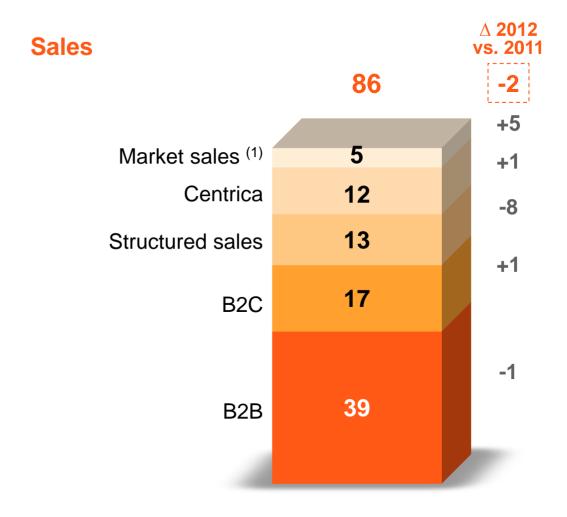
In millions of euros	<b>2011</b> <sup>(1)</sup>	2012	$\Delta$ %	$\Delta$ % Org. <sup>(2)</sup>
Sales	8,568	9,739	13.7%	6.4%
EBITDA before fair value impact	1,820	2,089	14.8%	7.5%
Impact of the fair value revaluation related to the acquisition of British Energy	122	(35)	n/a	n/a
EBITDA	1,942	2,054	5.8%	-1.5%

- Strong performance of coal plants due to high availability and favourable dark spreads
- Increase in the number of B2C and higher consumption (cold weather effect)
- Drop in the number of B2B amid a highly-competitive market
- End of the positive effect from the fair value revaluation related to the acquisition of British Energy



## United Kingdom: higher nuclear and fossil-fired output on the back of good operating performance







# Italy: volatility of results linked to renegotiations of gas contracts

In millions of euros

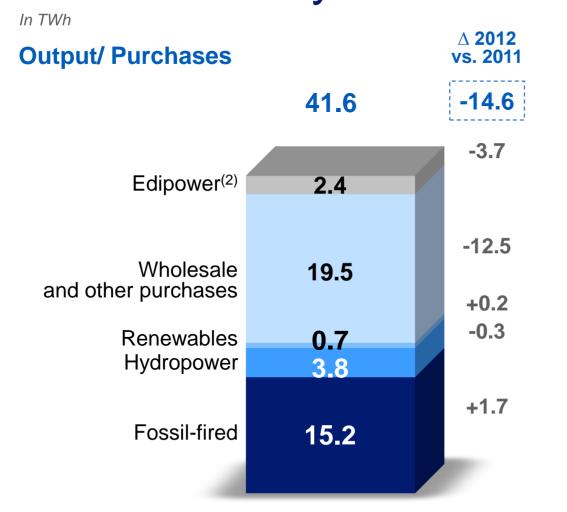
<b>Italy</b> Fenice, Edison (EDF share <sup>(1)</sup> )	2011	2012	$\Delta$ %	∆ <b>% Org.</b> <sup>(2)</sup>
Sales	6,552	10,098	54.1%	10.8%
EBITDA	592	1,019	72.1%	23.1%

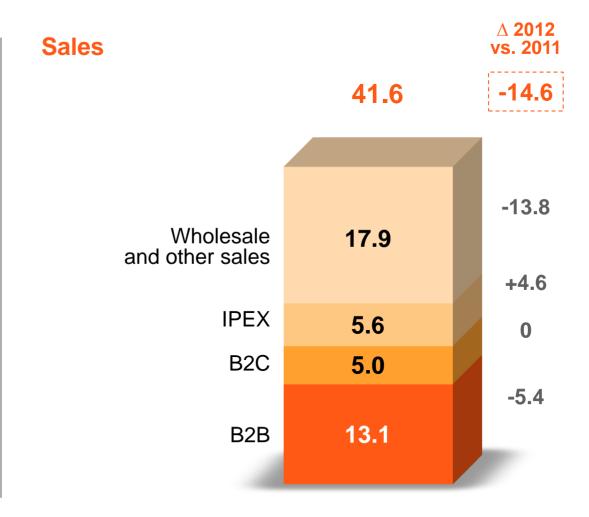
- Edison: net debt down €1.3bn<sup>(3)</sup>
- Favourable outcome of arbitration on long-term gas sourcing contracts with Libya and Qatar
- Electricity activity's EBITDA down due to a contraction in margins amid falling demand
- Lower gas margins attributable to lower demand and high gas availability in Europe
- Excellent performance of E&P activities



<sup>(2)</sup> Organic change at constant scope and exchange rates

# Edison: upstream/downstream electricity balance in 2012 in Italy<sup>(1)</sup>





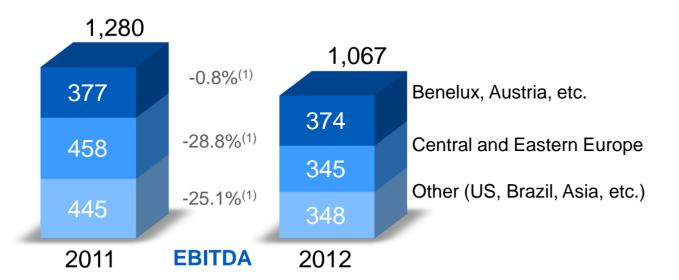


<sup>(1)</sup> On the open market, excluding CIP6 and captive volumes

(2) Output from 1 January to 24 May 2012

# Other International: unfavourable impact of economic and regulatory conditions

In millions of euros	2011	2012	$\Delta$ %	$\Delta \%$ Org. $^{ extsf{(1)}}$
Sales	7,501	7,976	6.3%	5.5%
EBITDA	1,280	1,067	-16.6%	-19.5%



#### Benelux

Belgium: tariffs freeze and nuclear tax

#### Central and Eastern Europe

 Poland: rising fuel prices (coal, biomass) and deterioration of regulatory environment

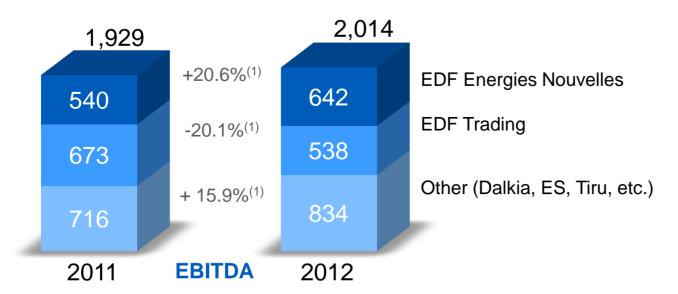
#### Other

- United States: shrinking margins due to drop in electricity prices and nuclear output
- Brazil: maintenance outage of two gas turbines



## Other Activities: robust growth in renewable energies

In millions of euros	2011	2012	Δ <b>%</b>	$\Delta$ % Org. $^{ ext{(1)}}$
Sales	5,515	5,796	5.1%	2.8%
EBITDA	1,929	2,014	4.4%	4.7%



#### EDF Energies Nouvelles:

- Record commissioning (+1,550 MW),
   and installed capacity<sup>(2)</sup> target reached
   (4,208 MW in 2012 for a target of 4,200 MW)
- Increase in wind and solar output in Europe and North America driven by substantial commissioning in 2011 and 2012, as well as favourable weather conditions
- Robust activity in Development-Sale of Structured Assets

#### EDF Trading:

Difficult market conditions in North America

#### Other:

Property deals and renegotiation of insurance contracts



<sup>(1)</sup> Organic growth at constant scope and exchange rates

<sup>(2)</sup> Net installed capacity

# Change in cash flow

In millions of euros	<b>2011</b> <sup>(1)</sup>	2012	$\Delta$ %
EBITDA	14,939	16,084	7.7%
Non-cash items and change in accrued trading income	(2,040)	(715)	
Net financial expenses disbursed	(1,623)	(1,634)	
Income tax paid	(1,331)	(1,586)	
Other items o/w dividends received from associates	336	165	
Operating cash flow	10,281	12,314	19.8%
$\Delta$ WCR <sup>(3)</sup>	(1,014)	(2,304)	
o/w CSPE	(1,009)	(1,426)	
Net investments <sup>(4)</sup>	(10,564)	(11,808)	
Cash Flow	(1,297)	(1,798)	n/a

<sup>\*</sup> ede

4.6%(2)

<sup>(1)</sup> Data restated for the impact of the IAS 19 option (SoRIE method)

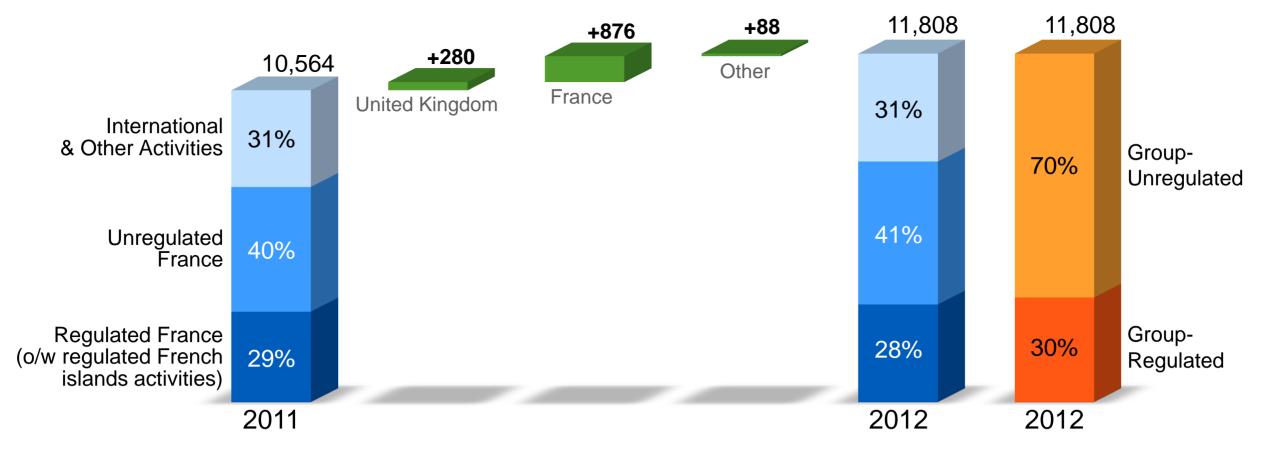
<sup>(2)</sup> Organic growth at constant scope and exchange rates

<sup>(3)</sup> Excluding EDF EN subsidies receivables

<sup>(4)</sup> Net investment excluding Linky and strategic operations

## Net investments<sup>(1)</sup> up 12%

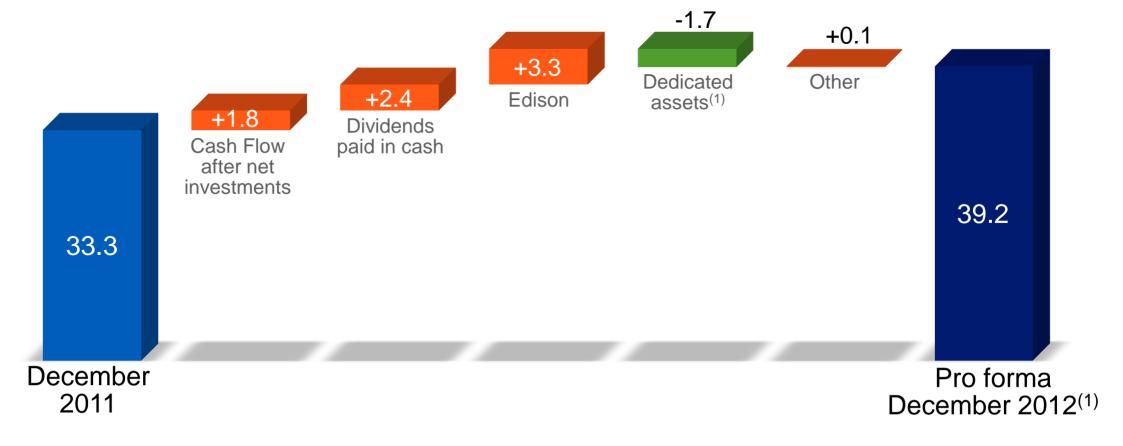
In millions of euros





### Change in net financial debt

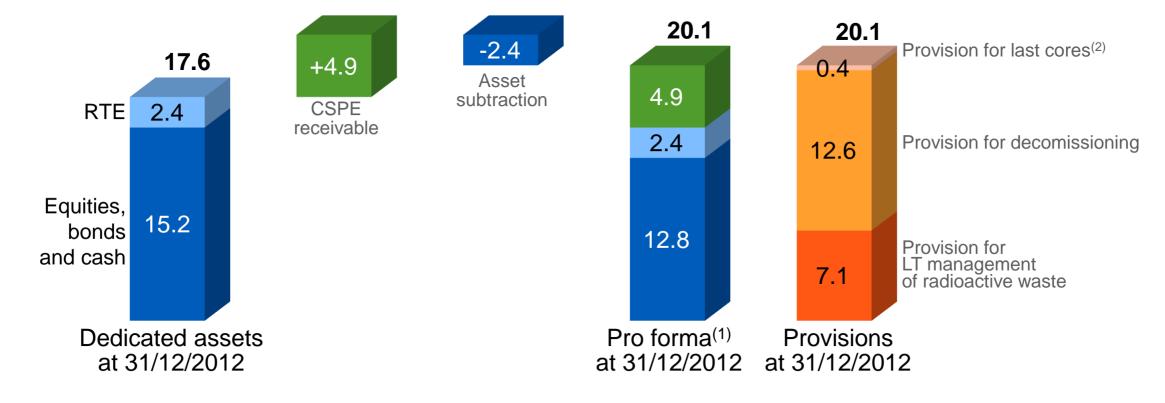
In billions of euros





# 100% of provisions covered by dedicated assets as early as 2013

In billions of euros



#### Annual performance of the portfolio at 31/12/2012: 12%<sup>(3)</sup>



<sup>(1)</sup> Pro-forma after allocation of the CSPE deficit to dedicated assets on 13 February 2013 and subtraction of €2.4bn from dedicated assets portfolio, enabling 100% coverage of the EDF nuclear liabilities that are eligible for dedicated assets

<sup>(2)</sup> Share for future costs of long-term management of radioactive waste

<sup>(2)</sup> Annual performance excluding RTE and cash and before tax. Performance in 2012 includes RTE and cash: 10.4%

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## The Group's economic equation: key topics in 2013

Tariff equation in France

ARENH formula

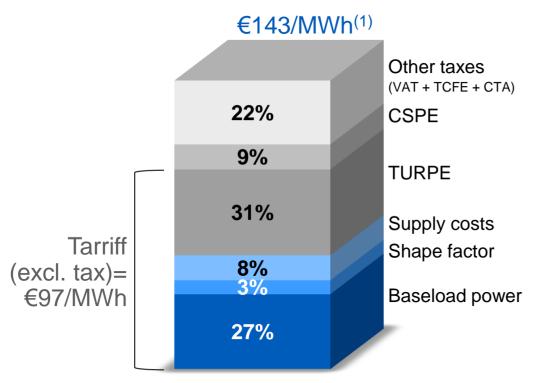
ERDF

Spark

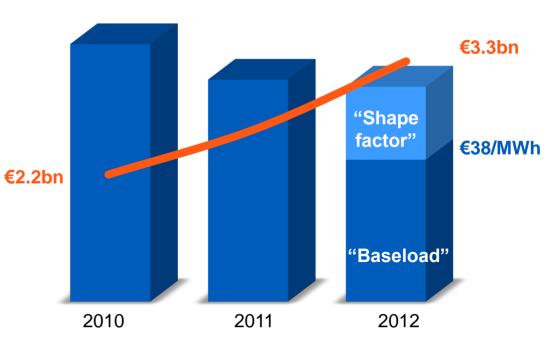


# Tariff structure in France not commensurate with increasing investments in generation fleet

Breakdown of the blue tariff (residential) in France, tax included







Generation component accounts for less than 30% of total selling price and is stable in real terms



# Definition of the ARENH formula in 2013 to boost visibility

- Price of ARENH set consistently with the TaRTAM at €40/MWh in July 2011, then €42/MWh at 1 January 2012
- Principles of the NOME law of December 2010
  - Convergence of the baseload power share of tariffs towards ARENH in 2015
  - □ The price of ARENH must reflect "the economic conditions of nuclear generation", i.e. the total current economic cost of the existing nuclear fleet evaluated by the Cour des comptes to be €54.2<sub>2010</sub>/MWh on 2011-2025

The current level of €42/MWh does not reflect the total economic cost of generated MWh

#### Completion of changes by end-2013



#### Issues faced by the distributor

- French State Council overruling of electricity distribution tariffs for the period 2009-2013 (TURPE 3) because of inadequate methodology for calculating tariff
- Need for consistency of dimensions of ERDF
  - Contractual dimension
  - □ Tariff dimension

Redefining an economic vision for ERDF's compensation



## Launch of "Spark": €1bn in savings as early as 2013

- A savings plan on top of prior initiatives launched under the Group's Synergies and Transformation plan
- A shared goal: continuously striving to improve Group performance
- Spark 2013: -5% on all Group purchases
  - Opex and Capex
  - Joint initiatives on prices, specifications and volumes

#### Savings plan of €1bn starting in 2013



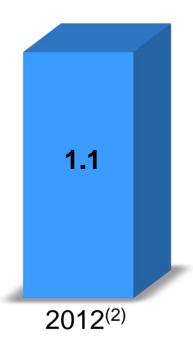
# Edison: results highly dependent on timetable for renegotiating gas contracts

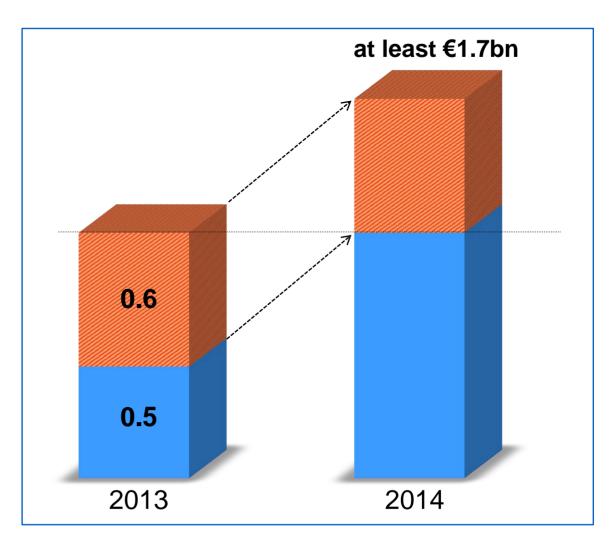
In billions of euros

EBITDA<sup>(1)</sup>

Impact of gas contract renegotiations









(1) Edison fully-consolidated

(2) Before consolidation restatements to EDF Group consolidation level

#### 2013 objectives

EBITDA growth excluding Edison<sup>(1)</sup>

0%-3%

Net financial debt/EBITDA

2x-2.5x

 Payout ratio of net income excluding non-recurring items

55%-65%





# ANNUAL RESULTS 2012

