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# HALF-YEAR RESULTS

## 2017

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# HALF-YEAR RESULTS 2017

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**Jean-Bernard Lévy**  
Chairman and Chief Executive Officer



# KEY FIGURES H1 2017

In €m	H1 2016	H1 2017	Δ%	Δ% Org. <sup>(1)</sup>
<b>Sales</b>	36,659	35,723	-2.6	-1.1
<b>EBITDA</b>	8,944	6,996	-21.8	-20.6
<b>Net income excluding non-recurring items</b>	2,968	1,370	-53.8	
<b>Net income – Group share</b>	2,081	2,005	-3.7	

	31/12/2016	30/06/2017
<b>Net financial debt</b> In €bn	37.4	31.3
<b>Net financial debt/EBITDA ratio<sup>(2)</sup></b>	2.3	2.2

(1) Organic change at comparable scope and exchange rates

(2) Ratio at 30 June 2017 calculated on the basis of H2 2016 and H1 2017 EBITDAs cumulated



# EXCELLENT EXECUTION OF THE PERFORMANCE PLAN (1/2)

OPEX	<ul style="list-style-type: none"> <li>Reduction in OPEX<sup>(1)</sup>: -€0.2bn vs. H1 2016 and -€0.5bn vs. 2015</li> </ul>	<p>Target: -€0.7bn in 2018 vs. 2015 → ~70% completed</p>
Working Capital Requirement	<ul style="list-style-type: none"> <li>Positive impact from optimisation plans: €0.2bn in H1 2017</li> <li>Optimisation of €1.65bn at end of June 2017 vs. 2015</li> </ul>	<p>Target: €1.8bn contribution over 2015-2018 → ~90% completed</p>
Disposal plan	<ul style="list-style-type: none"> <li>Finalised operations: <ul style="list-style-type: none"> <li>Sale on 31 January 2017 of the whole stake in EDF DEMASZ to ENKSZ</li> <li>Sale on 31 March 2017 to Caisse des Dépôts and CNP Assurances of 49.9% of CTE, the entity holding 100% of RTE shares</li> </ul> </li> <li>Signing of an agreement with PGE on 19 May 2017 for the sale of the whole of EDF Polska's assets, valued at €1.1bn<sup>(3)</sup> after deduction of minority interests</li> <li>Signing on 25 and 27 July 2017 of assets disposals by Edison</li> <li>Signing on 5 July 2017 of an agreement for the disposal of a portfolio of non-strategic real estate assets</li> </ul>	<p>Target: at least €10bn between 2015 and 2020 → ~€8.0bn<sup>(2)</sup> disposals signed or finalised i.e. ~80%</p>

(1) Sum of personnel expenses and other external expenses. At comparable scope and exchange rates. At constant pensions discount rate. Excluding change in operating expenses of service activities

(2) Impact on net financial debt

(3) As of 31 December 2016

# EXCELLENT EXECUTION OF THE PERFORMANCE PLAN (2/2)

## CAPEX

- ⇒ Ongoing control and selectivity on net investments<sup>(1)</sup>: €4.9bn in H1 2017 (-€0.3bn vs. H1 2016)

## Capital increase

- ⇒ Capital increase of €4.0bn in the first quarter 2017

(1) Net investments excluding Linky, new developments and asset disposals

# CAP 2030: SERVE AND SUPPORT CUSTOMERS & TERRITORIES IN THEIR ENERGY TRANSITION (1/2)

## CUSTOMERS

### INNOVATION

- ⇒ **Digitalisation of our customer relationship:** 4 million downloads of the EDF & Moi app
- ⇒ Start of commercialisation of **the connected station SOWEE**; new charging station offering for electric vehicles, controllable from the Sowe device
- ⇒ **Self-consumption (EDF ENR):**
  - 1,700 residential customers have chosen the “Mon Soleil & Moi” offering
  - Launch of the “Notre Soleil & Nous” experiment for collective buildings

### MARKET SHARES

- ⇒ **Electricity:** 87.3%<sup>(1)</sup> in the residential customer segment  
Market shares remain stable at 65%<sup>(1)</sup> in the Business & Local Authorities segment
- ⇒ **Gas:** no. 1 alternative gas supplier with more than 1.26 million residential customers at the end of May 2017, representing a market share of 10.6% in terms of volume

(1) Volume consumption data at end-June 2017

# CAP 2030: SERVE AND SUPPORT CUSTOMERS & TERRITORIES IN THEIR ENERGY TRANSITION (2/2)

## ENERGY SERVICES

### COMMERCIAL DEVELOPMENT

#### ≡ Dalkia

- Renewal of the contract with **Charleville-Mézières** for 25 years (biomass and heat recovery mix in the **PSA plant**)
- 7-year contract for the management of the municipal buildings in the city of **Valence and the Agglomeration of Valence-Romans** with performance commitment

#### ≡ Citelum: new contract worth €130m for 6 years with Mexico City (renovation of more than 43,000 lighting points)

### PERFORMANCE

#### ≡ Dalkia

- Sales of **€1.9bn**, up **6.5%<sup>(1)</sup>** vs. 30 June 2016
- EBITDA at **€155m**, up **+8.9%<sup>(1)</sup>** vs. 30 June 2016

#### ≡ Acquisition, with EDF Energy, of Imtech in the United Kingdom (2,100 employees, sales of more than £400m/year, a leader in the field of climate control engineering)

≡ A new ambition: double sales in energy services by 2025, then increase them to €11bn by 2030

≡ Launch of the **EDF Energy Solutions** brand



# CAP 2030: EDF, LEADER IN LOW-CARBON ENERGIES – RENEWABLE ENERGIES

## HYDROPOWER

- France: continuation of the modernisation of the fleet with several flagship projects such as **Romanche-Gavet**, the Gage dam and work at Chavaroché
- International: progress in the construction of the **Sinop hydrodam** in Brazil, reaching 90% at the end of June 2017

## ONSHORE WIND

- Takeover of **Futuren** by EDF EN, strengthening the Group's presence in France, Germany, Italy and Morocco
- Commissioning of the **Montagne Ardéchoise** farm, the most powerful one in the Auvergne-Rhône Alpes region (73.5MW)
- Acquisition by EDF EN of a potential capacity of **600MW in the United Kingdom**

## OFFSHORE WIND

- Acquisition of **OWS** by EDF EN, a prominent German company specialised in the operation and maintenance of offshore wind farms

## SOLAR POWER

- EDF's participation in the **Dewa III solar farm** (800MW) in **Dubai**, one of the largest solar energy projects in the world
- Construction of a new 115MWp photovoltaic plant project in **Brazil**

**+1.5GW<sup>(1)</sup> of capacity commissioned and under construction over the half-year (vs. +0.6GW in H1 2016)**  
**10.4GW<sup>(1)</sup> of installed capacity in operation**

# CAP 2030: EDF, LEADER IN LOW-CARBON ENERGIES – NUCLEAR GENERATION

## NUCLEAR OUTPUT

- ⇒ **France:** nuclear output of 197.2TWh (-8.0TWh vs. 30 June 2016), in line with expectations; 2017 nuclear output target confirmed at 390-400TWh
- ⇒ **United Kingdom:** output at 32.2TWh, +1.3TWh compared to 30 June 2016

## NEW NUCLEAR

- ⇒ **Approval of the Flamanville 3 vessel:** draft opinion of the French Nuclear Safety Agency (ASN) specifying that the composition of the steel of the vessel head and bottom is not likely to call into question its commissioning under certain conditions and in particular the replacement of the vessel head by the end of 2024<sup>(1)</sup>. System performance tests under way
- ⇒ **HPC:** update of the project completion costs to £19.6bn<sub>2015</sub><sup>(2)</sup>; risk of deferral of delivery estimated at 15 months for Unit 1 and 9 months for Unit 2; milestone for the first nuclear safety concrete, scheduled for mid-2019, confirmed
- ⇒ **Taishan:** start-up of Unit 1 planned in the second half of 2017 (hot tests in progress, fuel delivered); end of assembly of the secondary circuit of Unit 2, start-up planned in H1 2018

## RESHAPING THE FRENCH NUCLEAR INDUSTRY

- ⇒ **Progress in the acquisition of New NP:** partial waiver of the conditions precedent related to the approval of Flamanville 3's vessel, signature of binding agreements for the entry of MHI and Assystem into the share capital<sup>(3)</sup>, obtaining authorisations from the antitrust authorities
- ⇒ **Creation of Edvance** (80% EDF, 20% Areva NP) on 17 May 2017: responsible for the design and construction of nuclear islands and the control of new reactors under construction in France and abroad

(1) Please refer to EDF press release of 29 June 2017

(2) Excluding interests during construction and excluding forex effect versus the reference exchange rate for the project of 1 sterling = 1.23 euro; additional costs net of action plans

(3) With a 15% stake (and potentially up to 19.5%) for MHI and 5% for Assystem





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**Xavier Girre**  
Group Senior Executive VP - Finance





# KEY FIGURES H1 2017

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<b>Sales</b>	36,659	35,723	-2.6	-1.1
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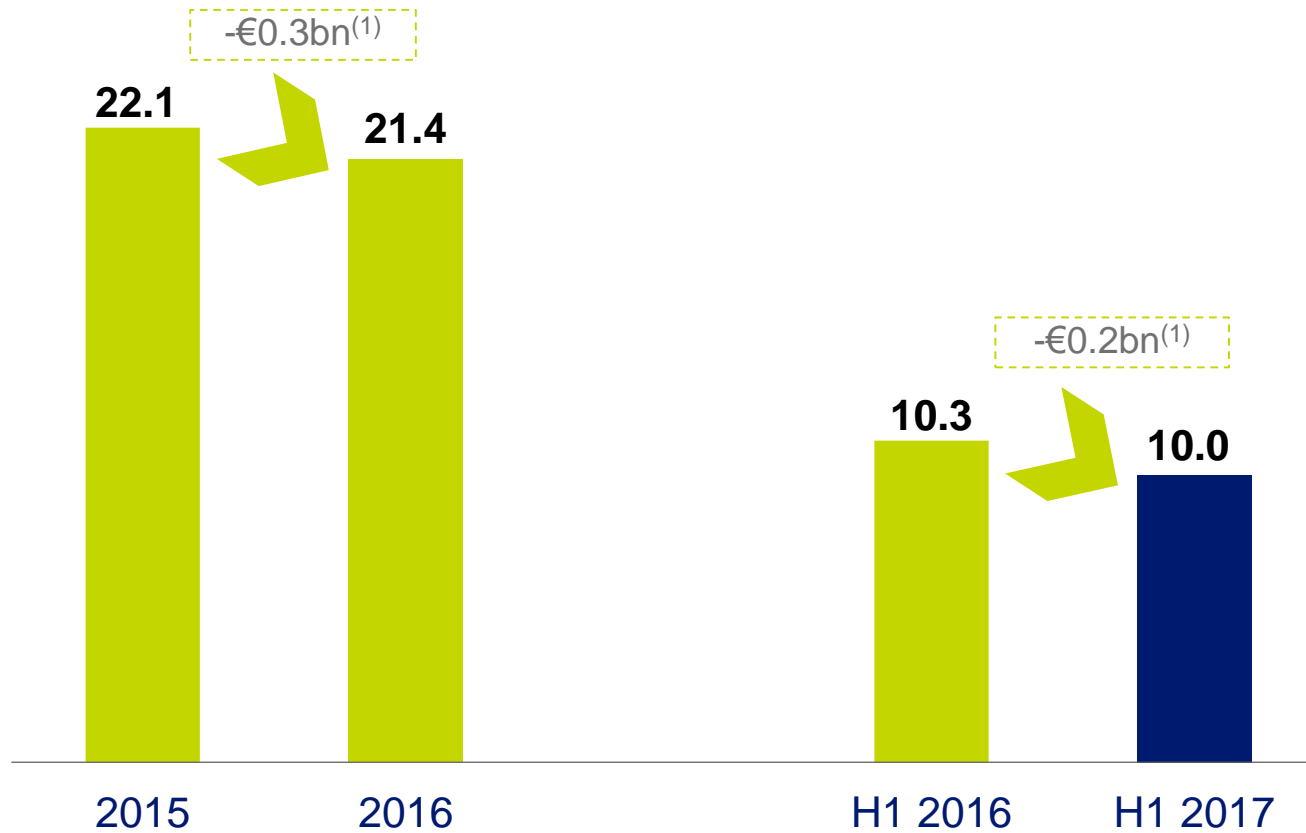
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(1) Organic change at comparable scope and exchange rates

(2) Ratio at 30 June 2017 calculated on the basis of H2 2016 and H1 2017 EBITDAs cumulated

# CONTINUED OPEX REDUCTIONS

In €bn



## TARGETS

Reduction in OPEX<sup>(1)</sup>:

- €0.7bn in 2018 vs. 2015
- ≥ €1bn in 2019 vs. 2015

Control on staff expenses in France

Reduction in external expenses in operations and support functions, especially in France

OPEX reduction in line with targets

(1) At comparable scope and exchange rates. At constant pensions discount rate. Excluding change in operating expenses of service activities

# NET INVESTMENTS

In €m	H1 2016	H1 2017	Δ	Δ%
<b>Net investments excluding Linky<sup>(2)</sup>, new developments and asset disposals</b>	<b>5,165</b>	<b>4,913</b>	<b>(252)</b>	<b>-4.9</b>
<i>O/w EDF EN – Gross investments</i>	404	759	355	+87.9
<i>Disposals and subsidies</i>	(958)	(860)	98	-10.2
Linky <sup>(2)</sup>	126	258	132	X2
New developments <sup>(3)</sup>	278	658	380	X2.4
Assets disposals	-	(4,349)	(4,349)	na
<b>NET INVESTMENTS</b>	<b>5,569</b>	<b>1,480</b>	<b>(4,089)</b>	<b>-73.4</b>

## TARGET

~€10.5bn<sup>(1)</sup> in 2018

(1) Net investments excluding Linky, new developments and asset disposals

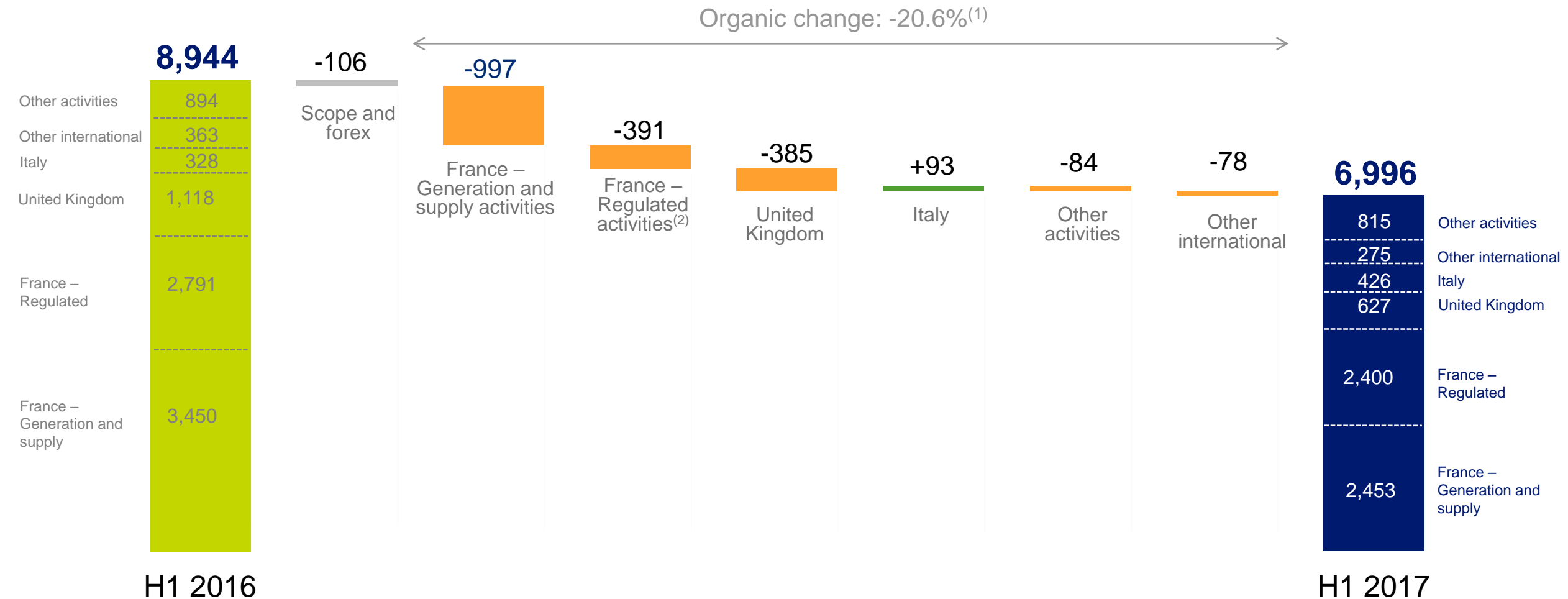
(2) Linky is a project led by Enedis, independant subsidiary of EDF under the provisions of the French energy code

(3) New developments: in particular UK NNB and offshore wind



# GROUP EBITDA

In €m

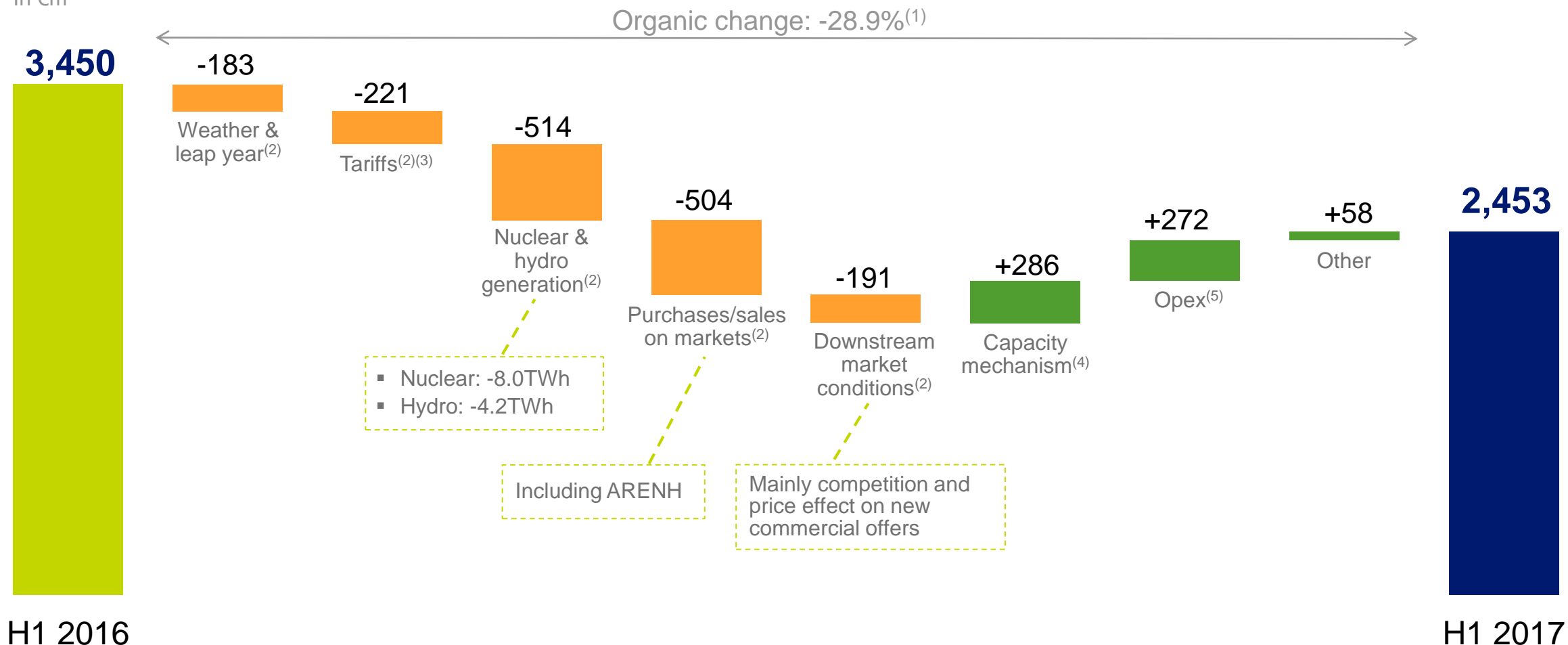


(1) Organic change at comparable scope and exchange rates

(2) Regulated activities: Enedis, Électricité de Strasbourg and islands activities. Enedis, independant subsidiary of EDF under the provisions of the French energy code

# FRANCE EBITDA – GENERATION AND SUPPLY ACTIVITIES

In €m



(1) Organic change at comparable scope and exchange rates

(2) Estimated figures

(3) Tariffs excluding effect of factoring the cost of capacity obligation in tariff stacking

(4) Impact of the capacity mechanism implementation as of 1 January 2017, included in tariffs, purchases/sales on markets and market price offerings

(5) At comparable scope and exchange rates. At constant pensions discount rate. Excluding change in operating expenses of service activities

# FRANCE NUCLEAR OUTPUT

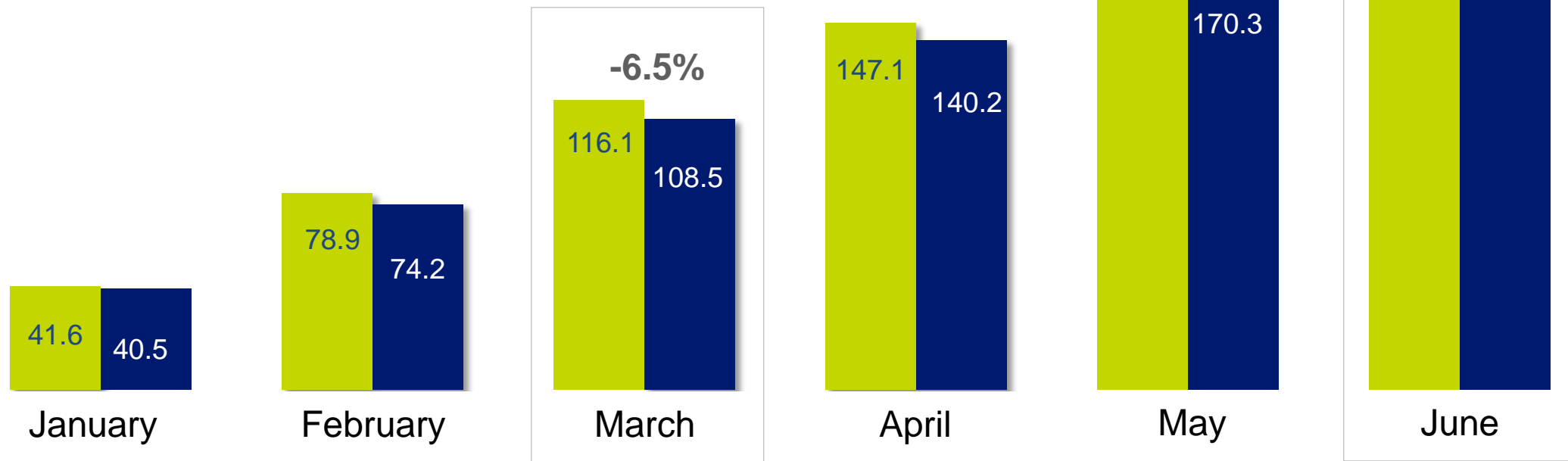
In TWh



2016 cumulative output



2017 cumulative output

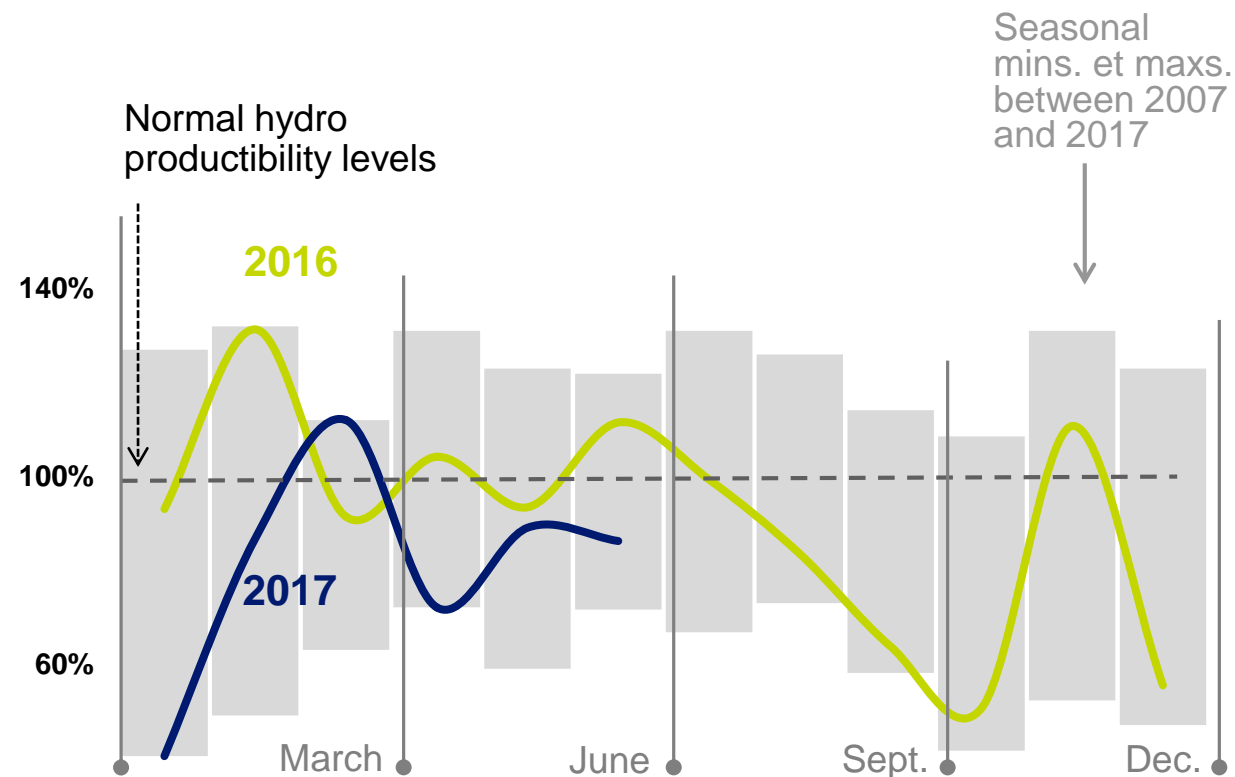
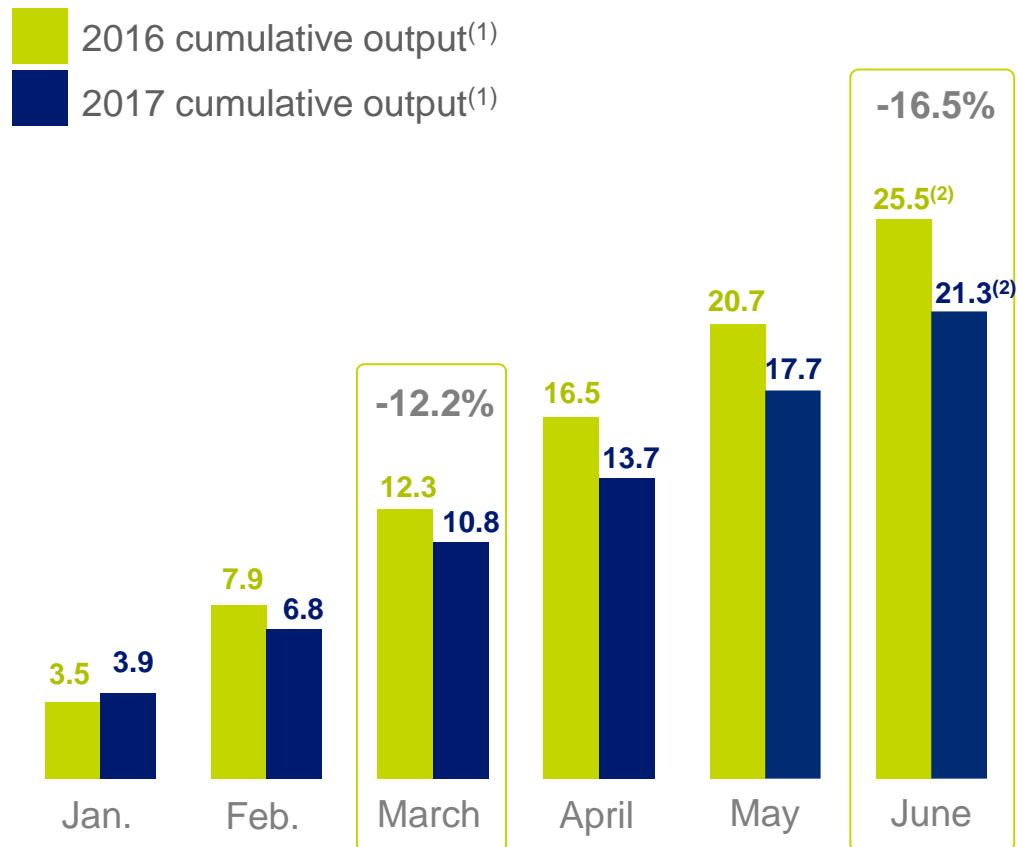


2017 nuclear output target confirmed: 390 – 400TWh



# FRANCE HYDRO OUTPUT

In TWh



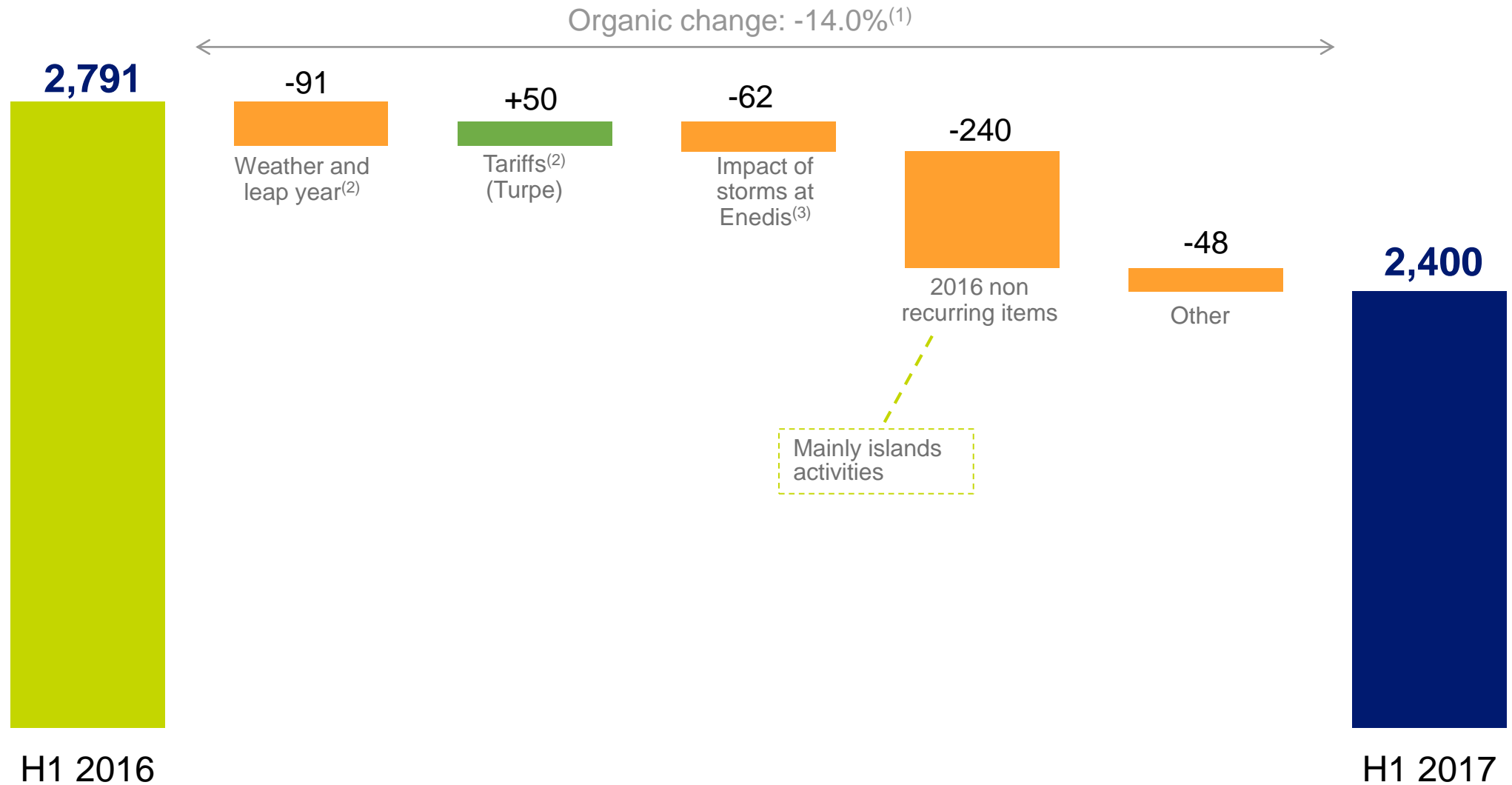
Weak hydro conditions over H1 2017

(1) Hydropower excluding French islands electrical activities, before deduction of pumped volumes

(2) Output after deduction of pumped volumes: 22.1TWh in H1 2016 and 17.6TWh in H1 2017

# FRANCE EBITDA – REGULATED ACTIVITIES

In €m



(1) Organic change at comparable scope and exchange rates

(2) Estimated figures

(3) Enedis, independant subsidiary of EDF under the provisions of the French energy code

In €m	H1 2016	H1 2017	Δ%	Δ% Org. <sup>(1)</sup>
<b>Sales</b>	4,988	4,427	-11.2	-1.8
<b>EBITDA</b>	1,118	627	-43.9	-34.4

- ⇒ Decline in the energy margin mainly due to lower realised nuclear prices
- ⇒ Quasi stable number of residential customer accounts compared to end-2016, with lower consumption due to weather effect
- ⇒ Higher nuclear output at 32.2TWh (+1.3TWh vs. H1 2016) thanks to favourable scheduling of refuelling operations during H1 2017 and to the good availability of nuclear fleet

(1) Organic change at comparable scope and exchange rates



In €m	H1 2016	H1 2017	Δ%	Δ% Org. <sup>(1)</sup>
<b>Sales</b>	5,561	4,968	-10.7	-10.8
<b>EBITDA</b>	<b>328</b>	<b>426</b>	<b>+29.9</b>	<b>+28.4</b>

### Electricity activities

- Favourable trends in power sale prices
- Good performance in thermal generation, offsetting lower hydro generation

### Hydrocarbon activities

- E&P lifted by higher Brent oil and gas prices
- Optimisation of maintenance costs for E&P

### Downstream: improved margins

(1) Organic change at comparable scope and exchange rates

In €m	H1 2016	H1 2017	Δ%	Δ% Org. <sup>(1)</sup>
<b>Sales</b>	577	620	+7.5	+1.4
<b>EBITDA</b>	554	451	-18.6	-20.4

- ⇒ 0.8GW increase in net installed capacities compared to end of June 2016 to 6.7GW
- ⇒ Higher output (+5.0%) to 6.4TWh, mainly from wind and in North America
- ⇒ Significant development of portfolio of projects under construction at 2.4GW at end of June 2017 (of which 0.9GW in solar)
- ⇒ Decreasing DSSA<sup>(2)</sup> activity following a strong H1 2016 in Portugal and Greece

(1) Organic change at comparable scope and exchange rates

(2) Development and Sale of Structured Assets

# DALKIA AND EDF TRADING

## DALKIA

In €m	H1 2016	H1 2017	Δ%	Δ% Org. <sup>(1)</sup>
<b>Sales</b>	1,713	1,934	+12.9	+6.5
<b>EBITDA</b>	135	155	+14.8	+8.9

- ⇒ Conclusion or renewal of a large number of commercial contracts, such as the energy management of municipal buildings in the French city of Valence over 7 years
- ⇒ Favourable trends in the indexes for revising service prices, and positive effect of rising energy prices

## EDF TRADING

In €m	H1 2016	H1 2017	Δ%	Δ% Org. <sup>(1)</sup>
<b>Sales</b>	293	313	+6.8	+13.3
<b>EBITDA</b>	188	187	-0.5	+3.2

- ⇒ Good performance despite geographic discrepancies:
  - Positive impact of volatility in Europe, in particular during the cold snap of January
  - Unfavourable market conditions in North America, especially on seasonal gas contracts

(1) Organic change at comparable scope and exchange rates

# OTHER INTERNATIONAL

In €m	H1 2016	H1 2017	Δ%	Δ% Org. <sup>(1)</sup>
<b>Sales</b>	2,708	2,537	-6.3	-2.8
<b>EBITDA</b>	363	275	-24.2	-21.5

## Belgium

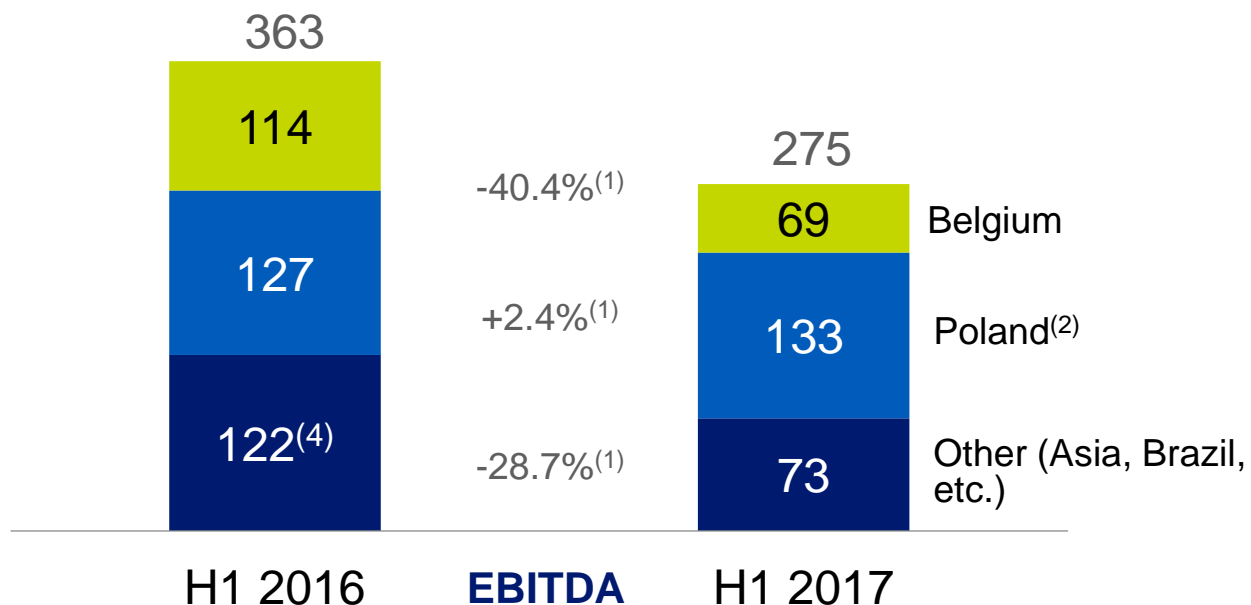
- Lower power sales prices and decrease in nuclear output due to maintenance programme
- Unfavourable weather conditions in wind and hydro
- Ongoing development of wind installed capacity (more than 300MW at end of June 2017, +3% compared to 31 December 2016) and of services

## Poland<sup>(2)</sup>

- Higher heat sales volumes, lower price of coal consumed
- EDF Polska assets currently being held for sale<sup>(3)</sup>

## Other

- Brazil: negative effect of annual Power Purchase Agreement price review



(1) Organic change at comparable scope and exchange rates

(2) Polish activities of EDF EN and Dalkia part of the « Other activities » segment

(3) Please refer to press release published by EDF on 19 May 2017

(4) H1 2016 EBITDA including activities of EDF Demasz in Hungary, sold on 31 January 2017

# GROUP EBIT

In €m	H1 2016	H1 2017	Δ%
<b>EBITDA</b>	8,944	6,996	-21.8
IAS 39 volatility	(77)	(196)	+154.5
Amortisation/depreciation expenses and provisions for renewal	(3,931)	(4,253)	+8.2
Impairments and other operating income and expenses <sup>(1)</sup>	(424)	1,335	na
<b>EBIT</b>	<b>4,512</b>	<b>3,882</b>	<b>-14.0</b>

Positive impact of the capital gain related to RTE operation

(1) Including capital gain on the disposal of 49.9% of CTE, the entity holding 100% of RTE shares, for €1,462m before tax



# NON-RECURRING ITEMS NET OF TAX

In €m

H1 2016

H1 2017

Impairments	(731)	(363)
<i>O/w EDF Polska</i>	<i>(195)</i>	<i>-</i>
<i>O/w CENG</i>	<i>(458)</i>	<i>(341)</i>
Capital gain on 49.9% of CTE disposal <sup>(1)</sup>	-	1,289
Other, including IAS 39 volatility	(156)	(291)
<b>Total non-recurring items net of tax</b>	<b>(887)</b>	<b>635</b>

(1) CTE, the entity holding 100% of RTE shares

# NET INCOME – GROUP SHARE

In €m	H1 2016	H1 2017	Δ%
<b>EBIT</b>	<b>4,512</b>	<b>3,882</b>	<b>-14.0</b>
Financial result	(1,224)	(988)	-19.3
<i>o/w impact of discount unwinding</i>	(1,367)	(1,283)	-6.1
Income tax	(960)	(712)	-25.8
Share of net income from associates	(162)	(93)	-42.6
Deducting net income from minority interests	85	84	-1.2
<b>Net income – Group share</b>	<b>2,081</b>	<b>2,005</b>	<b>-3.7</b>
Excluding non-recurring items	887	(635)	-171.6
<b>Net income excluding non-recurring items</b>	<b>2,968</b>	<b>1,370</b>	<b>-53.8</b>

Impact of capital gains related to the disposal of 49.9% of CTE<sup>(1)</sup> and improved financial result

(1) CTE, the entity holding 100% of RTE shares

# CHANGE IN CASH FLOW (1/2)

In €m	H1 2016	H1 2017
<b>EBITDA</b>	<b>8,944</b>	<b>6,996</b>
Non cash items	(1,042)	(1,271)
Net financial expenses disbursed	(800)	(828)
Income tax paid	638	(827)
Other items o/w dividends received from associates and joint-ventures	219	86
<b>Operating cash flow</b>	<b>7,959</b>	<b>4,156</b>
Δ WCR	(1,720)	482
Net investments	(5,569)	(1,480)
<i>O/w Linky<sup>(1)</sup> and new developments<sup>(2)</sup></i>	<i>(404)</i>	<i>(916)</i>
<i>Assets disposals</i>	<i>-</i>	<i>4,349</i>
<b>Cash flow after net investments</b>	<b>670</b>	<b>3,158</b>

(1) Linky is a project led by Enedis, independant subsidiary of EDF under the provisions of the French energy code

(2) New developments: in particular UK NNB and offshore wind

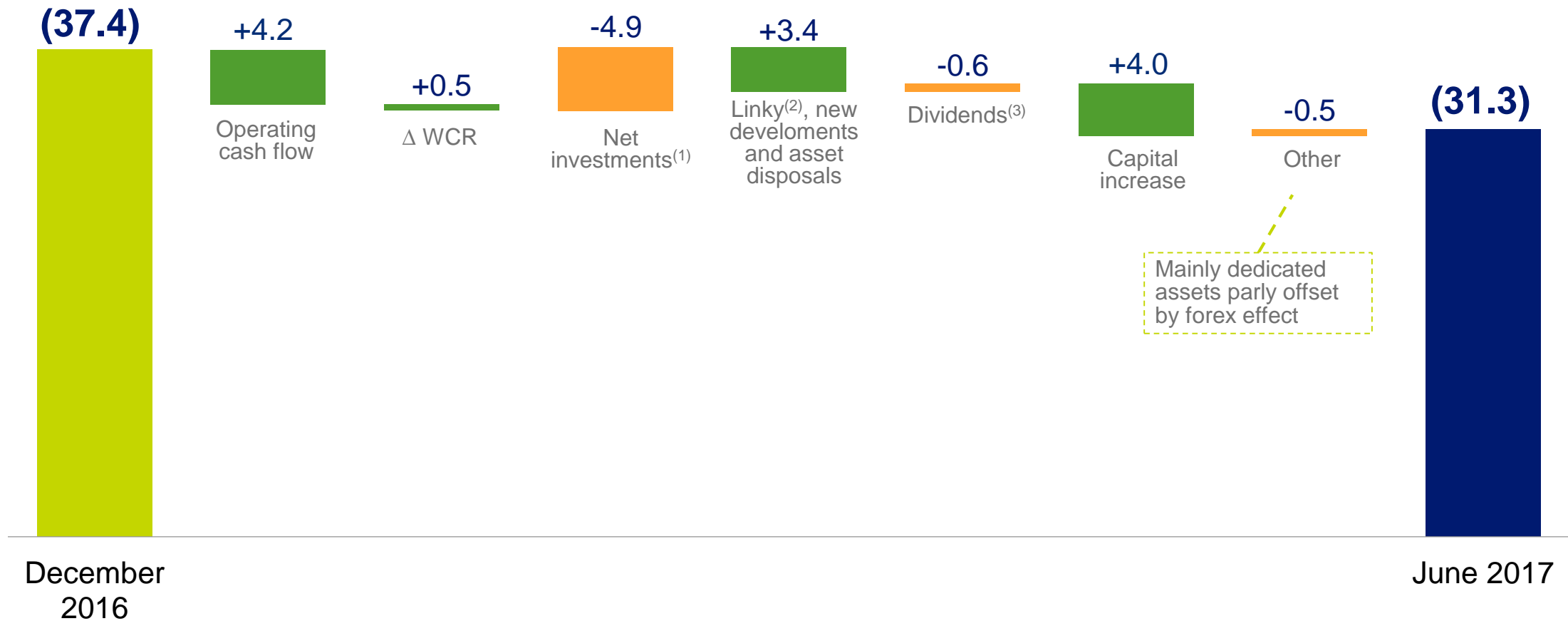
## CHANGE IN CASH FLOW (2/2)

In €m	H1 2016	H1 2017
<b>Cash flow after net investments</b>	<b>670</b>	<b>3,158</b>
Dedicated assets	39	(1,105) <sup>(1)</sup>
<b>Cash flow before dividends</b>	<b>709</b>	<b>2,053</b>
Dividends paid in cash	(201)	(177)
Interest payments on hybrid issues	(401)	(394)
<b>Group cash flow</b>	<b>107</b>	<b>1,482</b>

(1) Regulatory allocation of €1,095m in compliance with ministerial letter of 10 February 2017

# NET FINANCIAL DEBT

In €bn



Strong improvement thanks to asset disposals and capital increase

- (1) Net investments excluding Linky, new developments and asset disposals
- (2) Linky is a project led by Enedis, independant subsidiary of EDF under the provisions of the French energy code
- (3) Dividends including hybrid bonds remuneration





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# HALF-YEAR RESULTS 2017

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**Jean-Bernard Lévy**  
Chairman and Chief Executive Officer



# 2017 & 2018 TARGETS

2017

≡ NUCLEAR OUTPUT

390 – 400TWh

≡ EBITDA<sup>(1)</sup>

€13.7bn – €14.3bn

≡ NET FINANCIAL DEBT/EBITDA<sup>(2)</sup>

≤ 2.5x

≡ PAYOUT RATIO OF NET INCOME EXCLUDING NON-RECURRING ITEMS<sup>(3)</sup>

55% to 65%

2018

≡ OPEX<sup>(4)</sup>

-€0.7bn vs. 2015

≡ NET INVESTMENTS EXCLUDING LINKY, NEW DEVELOPMENTS AND ASSET DISPOSALS

~€10.5bn

≡ EBITDA<sup>(5)</sup>

≥ €15.2bn

≡ CASH FLOW<sup>(5)(6)</sup>

≥ 0

≡ NET FINANCIAL DEBT/EBITDA<sup>(2)(5)</sup>

≤ 2.5x

≡ PAYOUT RATIO OF NET INCOME EXCLUDING NON-RECURRING ITEMS<sup>(3)</sup>

50%

(1) At 2016 exchange rate

(2) At 2016 exchange rate and at an assumed discount rate on nuclear provisions of 4.1% in 2017 and 3.9% in 2018

(3) Adjusted for the remuneration of hybrid bonds accounted for in equity

(4) At comparable scope and exchange rates. At constant pensions discount rate. Excluding change in operating expenses of service activities

(5) At 2016 exchange rate and assumption for 2018 power prices in France on volumes not hedged as of 31.12.2016: ≥ €36/MWh

(6) At 2016 exchange rate. Cash flow excluding Linky, new developments and asset disposals, with an assumed discount rate on nuclear provisions of 4.1% in 2017 and 3.9% in 2018, excluding interim dividend for fiscal year 2018, which will be decided in H2 2018

≡ **OPEX REDUCTION<sup>(1)</sup> IN 2019 VS. 2015**

**At least €1bn**

≡ **ASSET DISPOSALS OVER 2015-2020**

**At least €10bn**

≡ **PAYOUT RATIO OF NET INCOME EXCLUDING NON-RECURRING ITEMS<sup>(2)</sup>**

**45% to 50%**

(1) At comparable scope and exchange rates. At constant pensions discount rate. Excluding change in operating expenses of service activities

(2) Adjusted for the remuneration of hybrid bonds accounted for in equity





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